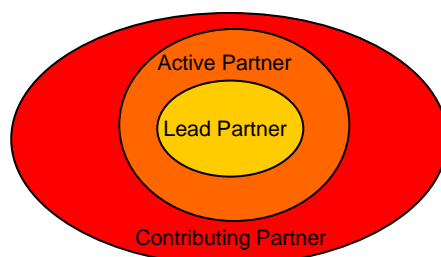


JOINT ASSISTANCE STRATEGY FOR TANZANIA (JAST)

Division of Labour Between Development Partners: Definitions of Lead, Active and Contributing Partnerships



Objective of rationalizing the Division of Labour

A sensible Division of Labour is crucial for

- (i) aligning DP support with national and sector development strategies, policies and programmes
- (ii) making more effective use of external resources and
- (iii) reduce the transaction costs for both Government counterparts and DPs in sector and thematic areas in our dialogue and in working together to achieve the goals set in the Mkukuta.

Defining DPs' roles into the following three groups aims at working more effectively and efficiently together in an inclusive environment. The presence in one or the other group is normally time bound and may be reviewed and assessed every year. The number of partners in groups A and B will be limited (for reasons of quality and efficiency of work and dialogue) and determined by each sector or thematic area.

A. LEAD PARTNER

Definition

Leads all development partners (DPs) in any classified sector or thematic area, and is the focal contact point in dialogue between the Government and DPs in that sector / thematic area.

Tasks

1. Spokesperson for and coordinator of all active DPs in dialogue with Government in the given sector / thematic area.
2. Forges consensus among DPs on policy priorities before engaging in dialogue with the Government, and reports divergent views between DPs in case consensus cannot be reached.
3. Coordinates analytic work among DPs within the sector and contributes analytical capacity together with other active partners to undertake sector work in line with the government requirements and priorities.
4. Facilitates linkages and flow of information and analysis to other development partners groups as well as the main DPG.

5. Facilitate the sector / thematic working group as a whole to review individual strategies of DPs in the sector / thematic area to ensure consistency with national priorities and the JAST.
6. Ensures adequate human resource, institutional and financial capacity of its own to take forward this task.
7. Ensures that CVs of its own key technical staff are circulated and agreed with Government and other DPs, to ensure suitable support as lead.
8. Ensures an adequate and functional Secretariat to act as record keeper and information provider for the DP Working Group, using the DPG website to the largest extent possible as a means to share information.
9. Commits to the lead role for an agreed period of at least one year, whether through a Troika system or other arrangements
10. Manages a professional handover to its successor as lead.
11. Ensures that Ministerial or official visits to Tanzania by DPs are better coordinated through the lead serving as a focal point for incoming visits, avoiding “back door” bilateral meetings inconsistent with JAST.

B. ACTIVE PARTNER

Definition

Provides financial or technical support to the sector / thematic area and engages into policy and technical dialogue with other lead and active partners. Is ready to take over a lead function over time.

Tasks

1. Participates actively in policy dialogue with the lead and other active partners
2. Engages in dialogue with the Government at sector meetings, reviews etc. and may lead on specific sub-sector / sub-theme discussions as agreed with the lead
3. Contributes analytical and sector relevant technical capacity to undertake sector work in line with government requirements and priorities.
4. Ensures adequate human and institutional capacity of its own to take forward this task
5. May act on behalf of the lead during the latter’s absence
6. Can manage policy dialogue or funding arrangements on behalf of a delegated DP(s) if this has been agreed bilaterally
7. Ensures that Ministerial or official visits to Tanzania by DPs are coordinated through liaison with the lead as a focal point, avoiding “back door” bilateral meetings inconsistent with JAST

8. The group of active partners ensures that a smooth information flow is kept so that all members of the sector / thematic area are informed any time about ongoing works and events.

C. CONTRIBUTING PARTNER

Definition (new)

Contributes financially to the sector or the thematic area in the spirit of the JAST. Needs to be well informed about the issues at stake and the progress made in the sector, but does not engage in direct policy and technical dialogue with Government on sector issues without prior consultations with the sector/thematic area group. Funding arrangements may be channeled through an active partner. Contributing partners can also be partners that are considering to join a sector or thematic area (phasing in) or for partners that are phasing out.

Tasks

1. Is free to attend DPG WG meetings and can continue to voice policy concerns in the DPG WG meetings.
2. Rely on information channels established by the DPG secretariat or through an active partner in collecting information and tracking developments about issues at stake, sector performance and outcomes of policy dialogue with Government and other stakeholders, as well as on technical issues.
3. Can participate in major consultations, e.g. annual sector reviews
4. Ensures that Ministerial or official visits to Tanzania are coordinated through the lead, avoiding “back door” bilateral meetings inconsistent with JAST; writes and circulates a brief record to the lead DP of such Ministerial or official visits.
5. New project/programme ideas are presented in the DPG WG to collect contributions for the finalisation of project / programme formulation.